



Futurescape of Justice: Improving Public Safety

CNA's Center for Justice Research and Innovation strives to help your agency and partners better plan and prepare for the future

Futures Initiative Workshop Pilot Program

CNA understands that justice agencies and their partner organizations are often inundated with current issues, leaving limited time or ability to focus on the future. With the Future Initiative Pilot Program, **our goal is to help justice agencies engage in creative and collaborative long-term planning using a futures analysis framework built off CNA research.**

Since 2023, CNA has used a futures analysis approach to work on several topics with leading justice-system research and practitioner experts. Specifically, drawing on research and current trends, our approach examines the social, technological, economic, environmental, and political (STEEP) factors that, in the future, may help the justice system better identify opportunities to mitigate risks and promote success.

In 2024, we piloted this futures analysis approach through a workshop with the Redlands, California, Police Department and its public safety partners. CNA seeks additional pilot agencies to validate our approach, identify opportunities to improve, and expand this opportunity to law enforcement agencies nationwide.

Pilot Workshop: During the workshop, CNA informs local agencies on what the current research indicates for our nation and justice system in the next 15 years. Then, using the futures framework, we guide participants through a facilitated discussion on how various STEEP factors may affect their agency and the community they serve. The workshop length is

CNA can help you plan for the future of:



Emerging technologies and artificial intelligence



Community relations



Civilianization



Organizational change and development



Police, prosecutor, and correction officer roles

customized to the host agency, either a half day or a full day. Prior to the workshop, CNA works with the host agency to outline the agenda and discussion items, identify appropriate participants, determine desired outcomes, and coordinate other logistics. **Participants:** Justice issues seldom concern only law enforcement. Workshop participants may include local and regional partners and representatives from municipal courts, corrections, city or county agencies, and community stakeholders. They may also represent various levels of these organizations (e.g., executive to line-level staff).

Outcome: Through this workshop, your agency and partners will identify risks and opportunities for the future, as well as actions you can take now to mitigate those risks and promote success in the future. CNA will develop a final report outlining key findings from the workshop, as well as recommendations and tangible actions that your agency can engage in now to prepare better for the future. Further, this is an opportunity for your agency to demonstrate being a thought leader in the field. CNA will ask you and your workshop participants to provide feedback on the approach for continuous improvement and testimonials on your workshop experience.



Redlands, California, Pilot Feedback



This workshop helped with forward thinking about how we can prep for future hurdles.



The open dialogue was the best part. It helped place ideas at the forefront to get us thinking.



The breakout session and the conversation after was valuable. I enjoyed listening to the different perspectives, and it made me think about the future and the impacts.

About CNA

CNA is a nonprofit research and analysis organization dedicated to the safety and security of the nation. It operates the Center for Naval Analyses—the federally funded research and development center (FFRDC) of the Department of the Navy—as well as the Institute for Public Research. CNA develops actionable solutions to complex problems of national importance. With nearly 700 scientists, analysts, and professional staff, CNA takes a real-world approach to gathering data. Its unique Field Program places analysts on aircraft carriers and military bases, in squad rooms and crisis centers, working side by side with operators and decision-makers around the world. CNA supports naval operations, fleet readiness, and strategic competition. Its non-defense research portfolio includes criminal justice, homeland security, and data management.

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