Using Behavioral Science Insights to Better Serve the American People

Financial Literacy Roundtable & Servicemember Retirement
March 9, 2016

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Social and Behavioral Sciences Team

- Cross-agency group of applied behavioral scientists
- Mission: Translate findings and methods from the social and behavioral sciences into improvements in Federal policies and programs for the benefit of the American people.
- Chaired by the Office of Science and Technology Policy (OSTP); includes representation from over a dozen agencies, as well as offices within the Executive Office of the President.

Social and Behavioral Sciences Team & Executive Order 13707



Social and Behavioral Sciences Team **Annual Report**

Executive Office of the President National Science and Technology Council



September 2015

3 Federal Register

Presidential Documents

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Title 3—

The President

Executive Order 13707 of September 15, 2015

Using Behavioral Science Insights To Better Serve the Amer-

A growing body of evidence demonstrates that behavioral science insights— research findings from fields such as behavioral economics and psychology about how people make decisions and act on them—can be used to design government policies to better serve the American people.

government policies to better serve the American people.

Where Federal policies have been designed to reflect behavioral science insights, they have substantially improved outcomes for the individuals, families, communities, and businesses those policies serve. For example, have made it easier to save for the future, and have helped Americans accumulate billions of dollars in additional retriment savings. Similarly, streamlining the application process for Federal financial aid has made college more financially accessible for millions of students.

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To more fully realize the benefits of behavioral insights and deliver better results at a lower cost for the American people, the Federal Government should design its policies and programs to reflect our best understanding of how people engage with, participate in, use, and respond to those policies and programs. By improving the effectiveness and efficiency of Covernment, behavioral science insights can support a range of national priorities, including helping workers to find better jobs; enabling Americans to lead longer, healthier lives; improving access to educational opportunities and support and the contraction of the contraction of the contraction conforms.

NOW, THEREFORE, by the authority vested in me as President by the Constitution and the laws of the United States, I hereby direct the following: Section 1. Behavioral Science Insights Policy Directive.

(a) Executive departments and agencies (agencies) are encouraged to:
 (i) identify policies, programs, and operations where applying behavioral science insights may yield substantial improvements in public welfare, program outcomes, and program cost effectiveness;

(ii) develop strategies for applying behavioral science insights to programs and, where possible, rigorously test and evaluate the impact of these insights;

(iii) recruit behavioral science experts to join the Federal Government as necessary to achieve the goals of this directive; and

as necessary to achieve the goals of this directive, and (iv) strengthen agency relationships with the research community to better use empirical findings from the behavioral sciences. (b) In implementing the policy directives in secton (a), agencies shall: (iii) the second of the second of the second of the second of the policy of the second of the second of the second of the second prints, streamlining processes that may otherwise limit or delay participa-tion—for example, removing administrative hurdles, shortening wait times, and simplifying forms;

(ii) improve how information is presented to consumers, borrowers, program beneficiaries, and other individuals, whether as directly conveyed by the agency, or in setting standards for the presentation of information, by considering how the content, format, timing, and medium by which

Building on Precedent

2001

Research is published showing that switching from opt-in to an opt-out enrollment in retirement savings plans dramatically increases participation rates

2006

Congress passes, and President Bush signs, the *Pension Protection Act* which codifies the practice of automatically enrolling workers into retirement savings plans

Estimates suggest that automatic enrollment and automatic escalation have led to billions of dollars in additional savings by Americans

Brigitte C. Madrian and Dennis F. Shea, "The Power of Suggestion: Inertia in 401(k) Participation and Savings Behavior," *Quarterly Journal of Economics* 116 (2001): 1149–1187. Pension Protection Act of 2006, Public Law 109-280, U.S. Statutes at Large 120 (2006): 780–1172. Shlomo Benartzi and Richard H. Thaler, "Behavioral Economics and the Retirement Savings Crisis," *Science* 339 (2013): 1152–1153.



Retirement Security: Streamlining Access to Programs

Retirement Security: 2015 TSP Projects

- 1. Asking Servicemembers to choose to enroll (or not) at inprocessing led to significant increases in enrollment: 8.7% vs. 2.9% in comparison bases, vs. 4.3% comparison periods.
- 2. Sending behaviorally informed emails to unenrolled Servicemembers: most effective message nearly doubled rate of new sign-ups, led to 5,000 new enrollees.
- 3. Sending emails to Servicemembers encouraging re-enrollment in Roth TSP in January 2015 led to 3,770 more re-enrollments a 22% increase.

Retirement Security: 2015 TSP Project Takeaways

- 1. Potential for Impact through Applying Behavioral Science: in email / SmartDocs study, 5,000 additional savers saving \$1.3 mm in new contributions in the first month alone.
- 2. Moments of Choice: On-Base pilot shows military has regular opportunities to "re-set" or prompt action that other employers don't.
- 3. Across Populations: Roth TSP Re-enrollment project conducted on early adopters, financially literate population and had largest effects.
- 4. Complementary Tools: In SmartDocs project, Navy baseline was 1.97%; Top performing email across Air Force, Marines, Army was 1.92%

2016 Retirement Security Projects: Preview

- SmartDocs & suggested contribution rates
- "Active choice" in more settings larger bases, refined pilot tactics
- Civilian TSP Projects: take advantage of the full match, avoid 100% allocation of G-Fund
- Decumulation



Discussion Points for Future of Military Retirement

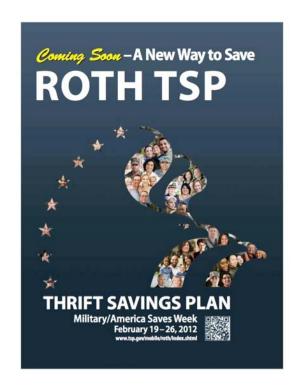
- 1. New blended retirement system is well-designed thanks to all who worked on it!
- 2. In the intermediate term, there will be hundreds of thousands of servicemembers who need support towards financial readiness not joining new system, not currently investing in TSP.
- 3. In the long term, we need strategies to help servicemembers increase their contributions later in their career to ensure financial readiness and retirement security: prompted choice, pre-commitments, etc.

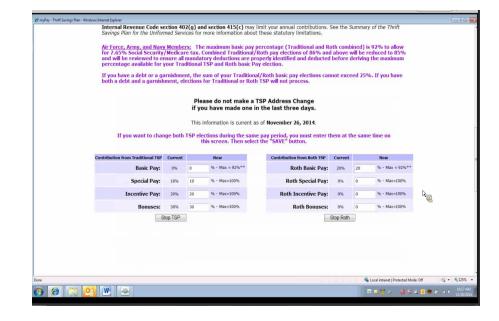
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Thank you!

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Retirement Security: Thrift Savings Plan (TSP) Re-Enrollment





Retirement Security: Thrift Savings Plan (TSP) Re-Enrollment

Standard Message

GROUP A ROTH TSP: SMARTDOCS for January 2, 2015

Subject: Important! Your Action Needed in January to Continue Your Roth TSP Election

As a Roth TSP participant, your window to submit new contribution elections is here. You may submit your new Roth TSP elections based on percentages of basic pay, special pay, incentive pays and bonuses any time through Jan. 31, 2015, to avoid any interruption in your retirement investment plans.

Your elections may be submitted quickly and securely using myPay. You may also use the revised TSP-U-1 form available at www.tsp.gov. Forms must be submitted to your finance office to be applied to your military pay account.

We will send you reminders throughout January to make sure you have the information, worksheets and time to get your Roth TSP elections completed within the allotted time.

Election submissions received after Jan. 31, 2015, will result in a lapse in Roth TSP contributions.

For more information on the change to percentage-of-pay selections and how you can make sure your investment plans continue, visit www.dfas.mil/TsP_AC.html.

My POC for this effort is Matthew Seyler at matthew.seyler@dfas.mil

Bruce N. Keith Director, ESS Military Pay

Redesigned Message

GROUP B ROTH TSP: SMARTDOCS for January 2, 2015

Subject: Roth TSP - You Must Take Action Now to Avoid Interrupting Your 2015 Retirement Investment Contribution

Dear Servicemember,

It's a New Year: Re-enroll in your Roth TSP by submitting your new contribution percentages today! Because of changes to the way contributions are now being calculated, you must re-enroll this January or your contributions will be stopped February 1.

Avoid interrupting contributions by taking these three simple steps:

- 1) Log in at mypay.dfas.mil
- 2) Click on the "Traditional TSP and Roth TSP" link.
- 3) Enter your Roth TSP contribution percentages of basic, special, incentive, and bonus pay.

For more information on the change to percentage-of-pay selections, visit www.dfas.mil/TSP_AC.html. If you prefer to use a paper form, complete the TSP-U-1 form available at tsp.gov and submit it to your finance office.

Matthew Seyler (matthew.seyler@dfas.mil) is the POC for this Roth TSP update.

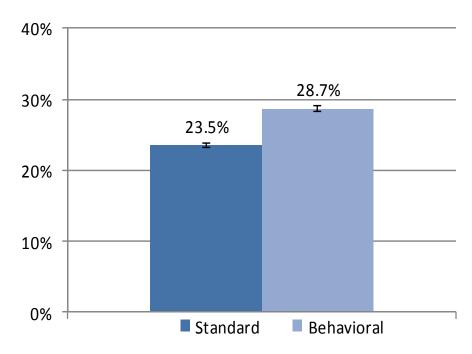
Sincerely,

Bruce N. Keith
Director, ESS Military Pay

PS. Start 2015 off on the right foot - go to mypay.dfas.mil and take care of your future today. Make continuing your retirement investment plans an easy to do New Year's resolution.

Hengchen Dai, Katherine L. Milkman, and Jason Riis, "The Fresh Start Effect: Temporal Landmarks Motivate Aspirational Behavior," *Management Science* 60 (2014): 2563–2582.

Retirement Security: Thrift Savings Plan (TSP) Re-Enrollment

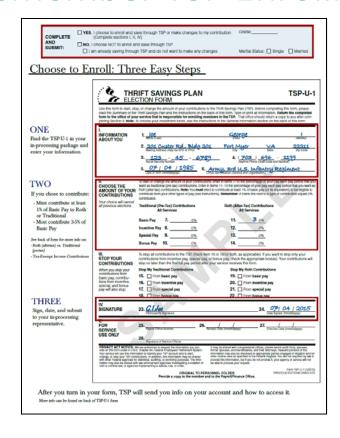


Retirement Security: On-Base Servicemember TSP Enrollment



Retirement Security:

On-Base Servicemember TSP Enrollment



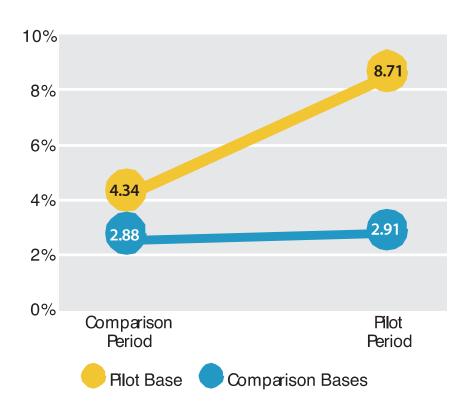
Retirement Security: On-Base Servicemember TSP Enrollment

COMPLETE AND SUBMIT:	☐ YES, I choose to enroll and save through TSP or make changes to my contribution (Complete sections I, II, IV)	Grade:
	 NO, I choose NOT to enroll and save through TSP I am already saving through TSP and do not want to make any changes 	Marital Status: Single Married

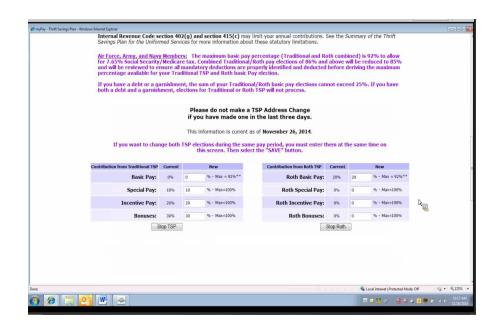


Gabriel D. Carroll, James J. Choi, David Laibson, Brigitte C. Madrian, and Andrew Metrick, "Optimal Defaults and Active Decisions," *Quarterly Journal of Economics* 124 (2009): 1639–1674.

Retirement Security: On-Base Servicemember TSP Enrollment



Retirement Security: Thrift Savings Plan (TSP) New Enrollments



Encouraging New Enrollments through Email Communications

TSP Smart Docs

- 5,000 new enrollments
- \$1.3 million in savings in the first month

TSP Sign-Up Rates in May 2015

